

Raubex business model

Inputs

Business activities and processes

Outputs

FC

Financial capital

- Borrowings: R2.73 billion
- Equity: R7.87 billion
- Gearing: 34.7%

MC

Manufactured capital

- Property, plant and equipment: R6.49 billion
- Investment property: R331.3 million
- ROU assets: R109.3 million
- Capital expenditure: R1.20 billion
- Proceeds on disposal: R99.8 million

IC

Intellectual capital

- Mining rights
- Asphalt and bitumen technology
- Systems, procedures and protocols
- Leading brands and reputation
- Over 50 years industry experience
- CIDB registration and industry accreditations

HC

Human capital

- Diversified Board of Directors
- Strong management team
- Experienced workforce
- Ongoing training and skills development
- Total employees: 9 208

SRC

Social and relationship capital

- Stakeholder engagement
- CSI spend: R35.6 million
- Employee and community development trusts
- Empowered communities through contract participation goals
- Contribution to the VRP ([page 23](#))
- Level 1 B-BBEE status

NC

Natural capital

- Right to access geological resources
- Rehabilitation provisions
- Electricity and water
- Bitumen
- Diesel



Materials Handling and Mining Division

- Mobile crushing and screening
- Contract mining
- Beneficiation plant
- Bulk commodity materials handling



Construction Materials Division

- Commercial crushing
- Asphalt production
- Bitumen
- Industrial Minerals



Roads and Earthworks Division

- Earthworks
- Compaction
- Structures
- Milling
- Asphalt paving
- Road marking



Infrastructure Division

- Retail and hospitality
- Building
- Electricity
- Housing
- Facilities management
- Telecoms
- Water



Australia Division

- Road construction
- Infrastructure



Construction products

- Aggregate
- Asphalt
- Bitumen
- Gypsum
- Finishing plaster
- Chrome

Construction services

- Road construction
- Road surfacing
- Road rehabilitation
- Runways
- Earthworks
- Bridges
- Concrete structures
- Township development
- Residential housing
- Commercial buildings
- Facilities management
- Water infrastructure, dams and pipelines
- Electrical infrastructure
- Renewable energy
- Landfill sites

Mining services

- Materials handling and processing
- Contract mining
- Crushing and screening
- Load and haul
- Plant design and engineering
- Plant hire

UN SDGs applicable to Raubex

